



Registration No. 197501000919 (22544-D)

21 OCTOBER 2021

TRANSITIONING TO A VIBRANT FUTURE



Agenda

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2 Business Segment Overview

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FY2021 Financial Highlights

KEY FINANCIAL METRICS

REVENUE

+6.3%

RM271.4

MILLION

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Higher sales in MLM and Wholesale

PROFIT BEFORE TAXATION

+26.0%

RM52.3

MILLION

Cost optimization and change in sales mix

NET ASSETS

+4.4%

RM312.8

MILLION

...........

Results improvement and capital conservation

DIVIDEND

SEN PER SHARE

Total dividend of 9 sen per share reflected the economic environment, financial performance and conservation of capital position. The payout ratio was slightly moderated to 68% in these uncertain times but was still above the Company's committed minimum payout ratio of 50%.



"Delivering resilience and emerging stronger"

- ➤ Hai-O Group has delivered resilient results amidst the challenges which have driven us to work harder to emerge stronger
- the Group has plans in place to strengthen growth, fortify sustainability and manage business risks as we strive to add values to all stakeholders in a responsible and sustainable manner
- These include continuation of optimizing costs, upgrading and enhancing the digital infrastructures of our major business segments to support the sharp rise in e-commerce, exploring and adopting various sustainable business practices as we progress on our ESG journey
- We remain optimistic on the prospects of Hai-O Group given the strong fundamentals, track record, the demonstrated capability, dedication and team spirit of our employees, Management and the Board as we face the unprecedented challenges together

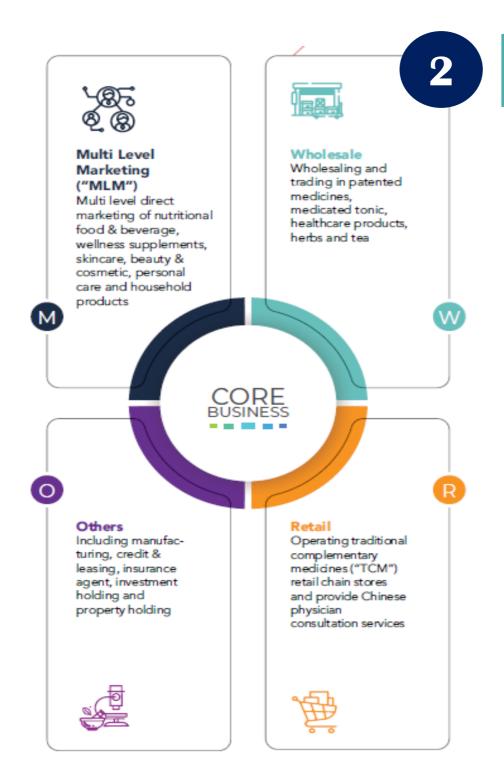












Business Segment Overview

- ➤ There was no change in the core business of the Group for the financial year under review
- ➤ The Group's revenue and earnings continue to be driven by 3 core business segments with other business activities primarily in property investments and manufacturing activities



Segmental review - MLM



MLM focused on 4 essential factors to maintain sustainability and continuity:

"Products, Price, Promotion and Place" **REVENUE** +10.0% RM172.4 FY2020: RM156.7 million PROFIT BEFORE TAXATION +4.6% RM34.0 FY2020: RM32.5 million

MLM segment remains the largest revenue and profit contributor of the Group

Multi-pronged strategy focussing on products pricing and mix, members recruitment and engagement, digital adoption and operational improvement

MLM recorded 10% revenue growth to RM172.4 million and 4.6% PBT growth to RM34.0 million in FY2021



Segmental review - Wholesale



Ongoing
transformation
for pandemic
transition with
products focus on
young consumer
market and
affordable
everyday needs
health food



Performance spurred by the distribution of higher margins products in FY2021

The benefits of ongoing cost optimisation initiatives further lifted profitability

Wholesale segment posted a 6.4% growth in revenue to RM58.6 million and more than two-fold increase in PBT to RM13.8 million in FY2021



Segmental review - Retail

Operations hardest hit by the COVID-19 pandemic

Focusing on value creation from the perspective of sales channel, promotion and cost containment remain relevant

Retail segment staged a profit turnaround to record PBT of RM1.2 million amidst a slight decline in revenue to RM35.8 million in FY2021, which was commendable in a crisis year



Revamped sales model, expansion in e-commerce and cost optimization in response to challenging trading conditions



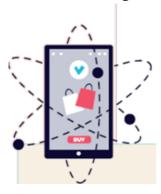
^{*} Not applicable due to a loss position for the last financial year





Outlook

"Finding the right alignment for business sustainability and continuity"



✓ Committed to entrenching our businesses and operations digitally by strengthening and enhancing the existing digital infrastructures

✓ Relentlessly focus on the delivery of the four essential factors: Product, Price, Promotion, Place





✓ Costs optimization

"Amidst the COVID-19 storm, the Board is confident of emerging stronger with a solid foundation for the next financial year"











